

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Annual General Meeting of Cordlife Group Limited (the “**Company**”) will be held at Dunearn Ballroom III, Raffles Town Club, 1 Plymouth Avenue, Singapore 297753 on Monday, 27 April 2026 at 9:30 a.m. (Singapore time) for the following purposes:-

Ordinary Business

1. To receive and adopt the Audited Financial Statements of the Company for the financial year ended 31 December 2025 together with the Directors’ Statement and Auditor’s Report thereon. **(Resolution 1)**
2. To re-elect the following Directors retiring pursuant to Article 94 of the Company’s Constitution (the “**Constitution**”):

Ms. Chen Xiaoling **(Resolution 2)**
Mr. Yiu Ming Yiu **(Resolution 3)**
Mr. Sim Sze Kuan **(Resolution 4)**
[See Explanatory Note (i)]
3. To re-elect Mr. Wu Gang who is retiring as a Director pursuant to Article 100 of the Constitution. **(Resolution 5)**
[See Explanatory Note (ii)]
4. To approve the payment of Directors’ fees of up to S\$350,000 for the Non-Executive Directors of the Company for the financial year ending 31 December 2026, payable quarterly in arrears (2025: S\$400,000). **(Resolution 6)**
[See Explanatory Note (iii)]
5. To re-appoint Messrs. PKF-CAP LLP as the Company’s Auditors and to authorise the Directors to fix their remuneration. **(Resolution 7)**
6. To transact any other business which may properly be transacted at an Annual General Meeting.

By Order of the Board

Cheok Hui Yee
Goh Xun Er
Company Secretaries
10 April 2026

Explanatory Notes:

- (i) Ms. Chen Xiaoling, will upon re-election as a Director of the Company, remain as the Group Executive Director, Group Chief Executive Officer (“**CEO**”) and Singapore CEO.

Mr. Yiu Ming Yiu, will upon re-election as a Director of the Company, remain as the Non-Independent Non-Executive Director and a member each of the Audit and Risk Committee and Nominating Committee.

Mr. Sim Sze Kuan, will upon re-election as a Director of the Company, remain as an Independent Director and the Chairman of the Remuneration Committee.

The detailed information on Ms. Chen Xiaoling, Mr. Yiu Ming Yiu and Mr. Sim Sze Kuan (including information as set out in Appendix 7.4.1 of the Listing Manual) can be found under “Board of Directors” and “Disclosure of Information on Directors Seeking Re-election” in the Company’s Annual Report 2025.

- (ii) Mr. Wu Gang, will upon re-election as a Director of the Company, remain as the Non-Independent Non-Executive Chairman and a member of the Nominating Committee.

The detailed information on Mr. Wu Gang (including information as set out in Appendix 7.4.1 of the Listing Manual) can be found under “Board of Directors” and “Disclosure of Information on Directors Seeking Re-election” in the Company’s Annual Report 2025.

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- (iii) **Ordinary Resolution 6** is to seek shareholders' approval for payment of Directors' fees for the financial year ending 31 December 2026 ("FYE2026"), payable quarterly in arrears.

Ms. Chen Xiaoling and Mr. Yiu Ming Yiu were nominated to the Board by the substantial shareholders of the Company.

For the avoidance of doubt, Ms. Chen Xiaoling has been re-designated as Group Executive Director as of 17 July 2024 and will receive remuneration for her services as Group Executive Director in accordance with the terms of her service agreement entered into with the Company. Mr. Yiu Ming Yiu had agreed to waive his Directors' Fees for FYE2026.

Notes:

1. The annual general meeting of the Company (the "AGM") is being convened, and will be held, in a wholly physical format, at Dunearn Ballroom III, Raffles Town Club, 1 Plymouth Avenue, Singapore 297753 on Monday, 27 April 2026 at 9:30 a.m. (Singapore time). **There will be no option for shareholders to attend, speak and vote at the AGM via virtual meeting technology.** Please bring along your NRIC/passport so as to enable the Company to verify your identity.
2. The documents relating to the AGM (including the Annual Report 2025, Notice of AGM and Proxy Form dated 10 April 2026) have been made available on the Company's corporate website at https://cordlife.listedcompany.com/corporate_news.html and the SGXNet at <https://www.sgx.com/securities/company-announcements>. Nevertheless, printed copies of these documents will be despatched to shareholders.
3. A member who is not a relevant intermediary may appoint not more than two (2) proxies to attend and vote in his/her stead at the AGM.
4. Where a member appoints more than one (1) proxy, the appointments shall be invalid unless he/she specifies the proportion of his/her shareholding to be represented by each proxy, failing which, the first name proxy may be treated as representing 100% of the shareholding and the second name proxy as an alternate to the first named.
5. A member who is a relevant intermediary is entitled to appoint more than two (2) proxies to attend, speak and vote in his/her stead, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member appoints more than two (2) proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the proxy form.

"Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act.

6. A proxy need not be a member of the Company. A member may choose to appoint the Chairman of the AGM as his/her/its proxy.
7. If the appointer is a corporation, the proxy must be executed under its common seal or under the hand of its attorney or duly authorised officer.
8. The instrument appointing a proxy must be deposited: (i) by email to shareregistry@incorp.asia; or (ii) by post to the office of the Company's Share Registrar, In.Corp Corporate Services Pte. Ltd. at 36 Robinson Road, #20-01 City House, Singapore 068877, not less than forty-eight (48) hours before the time appointed for holding the AGM.
9. Investors who hold shares through relevant intermediaries, including Central Provident Fund Investment Schemes (the "CPF Investors") and/or Supplementary Retirement Scheme (the "SRS Investors"):
 - (a) may vote at the AGM if they are appointed as proxies by their respective CPF agent banks or SRS operators, and should contact their respective CPF agent banks or SRS operators if they have any queries regarding their appointment as proxies; or
 - (b) may appoint the Chairman of the AGM as proxy, in which case they should approach their respective CPF agent banks or SRS operators to submit their votes at least seven (7) working days before the date of the AGM.

Submission of Questions prior to the AGM

1. A member may submit questions relating to the resolutions to be tabled for approval at the AGM no later than 9:30 a.m. on 20 April 2026 via email to the Company at investor.relations@cordlife.com or by post to 1 Yishun Industrial Street 1, A'posh Bizhub, #06-01/09, Singapore 768160.
2. When sending in the question, please provide (i) your full name, (ii) identification/registration number and (iii) the manner in which you hold shares in the Company (e.g. via The Central Depository, CPF, or SRS or scrips) for verification purposes, failing which, the submission will be treated as invalid.
3. The Company will publish its responses to substantial and relevant questions no later than forty-eight (48) hours before the closing date and time for the lodgment of the proxy forms, via an announcement on SGXNet and the Company's investor relations website at https://cordlife.listedcompany.com/corporate_news.html.

Personal data privacy:

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the AGM and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) or proxies and representatives appointed for the AGM (including any adjournment thereof) and the preparation and compilation of the attendances lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agent) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.